

Dear Mr. _____,

It gives me pleasure to inform you on behalf of the Board of Directors of Kirloskar Industries Limited (“KIL/Company”) that the Shareholders of the Company, on the recommendation of the Board and it’s the Nomination and Remuneration Committee, has confirmed your appointment as a Non – Executive Independent Director on the Board of Directors of KIL with effect from 2 September 2014. This Letter of Appointment sets out the terms and conditions covering your appointment, which are as follows:

1. Term of Office:

- a. The Company has adopted the provisions with respect to appointment and tenure of Independent Directors, which are consistent with the Companies Act, 2013 and the Listing Agreement. As an Independent Director you will serve for a term of five (5) consecutive years with effect from 2 September 2014.
- b. The Company is at liberty to disengage Non-Executive Independent Director earlier, subject to compliance of relevant provisions of the Companies Act, 2013.
- c. The term Independent Director should be construed as defined under the Companies Act, 2013 and the Listing Agreement.

2. Committees

- a. You are a Member/Chairman of the _____ Committees of the Board of Directors. The terms of reference of the Committees of which you are a Member / Chairman have been communicated to you and noted by you.
- b. The Board of Directors may, if it deems fit, invite you for being appointed on one or more existing Board Committees or any such Committee that is set up in the future. Your appointment on such Committee(s) will be subject to the applicable regulations.

3. Role and Duties

Your role and duties will be those normally required of a Non-Executive Independent Director under the Companies Act, 2013 and the Listing Agreement. The same are set out in detail in the Code of Conduct for Directors and Senior Management. A copy of this Code is attached as **Annexure A**. You shall completely abide by this Code during your term as a Non-Executive Independent Director and you are expected to bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective guidance in relation to the Company's strategy, performance and risk management as well as ensuring high standards of financial probity and corporate governance.

4. Time Commitment

- a. In performance of your role and duties effectively, as set out at 3 above, you will be expected to attend Board and Committee Meetings to which are or you may be appointed and Shareholders' meetings and to devote such time as may be appropriate. You will be given adequate advance notice of the dates of the Board, Committee and General Meetings.
- b. As Chairman of _____ Committee, you shall attend every Annual General Meeting. In the event you are unable to attend any Annual General Meeting during your tenure as Chairman of this Committee, you shall authorise any other member on this Committee to attend the Annual General Meeting, which you cannot remain present at.
- c. As Chairman of the Audit Committee, you shall attend every Annual General Meeting. You cannot authorise any other member on this Committee to attend the Annual General Meeting.
- d. By accepting this appointment, you confirm that you are able to allocate sufficient time to meet the expectations from your role to the satisfaction of the Board.

5. Status of Appointment

You will not be an employee of the Company and this letter shall not constitute a contract of employment.

6. Remuneration

You will be paid such remuneration by way of sitting fees for meetings of the Board and its Committees as may be decided by the Board from time to time. Further, you will also be paid remuneration by way of commission as may be approved by the Board and Shareholders from time to time.

Payment of sitting fees and commission shall at all times be subject to the provisions of the Companies Act, 2013 and Rules thereunder and such amendments, as may be made thereto from time to time and other Acts and Rules as may be applicable.

7. Reimbursement of Expenses

In addition to the remuneration described in paragraph 5, the Company will, for the period of your appointment, reimburse you for travel (business class), hotel and other incidental expenses incurred by you in the performance of your role and duty.

8. Conflict of Interest

- a. It is accepted and acknowledged that you may have business interests other than those of the Company. As a condition to your appointment commencing, you are required to declare any such directorships, appointments and interests to the Board in writing in the prescribed form at the time of your appointment.
- b. In the event that your circumstances seem likely to change and might give rise to a conflict of interest or, when applicable, circumstances that might lead the Board to revise its judgment that you are independent, this should be disclosed to both the Chairman and the Company Secretary.

9. Confidentiality

- a. All information acquired during your appointment is confidential to KIL and should not be released, either during your appointment or following termination (by whatever means) to third parties without prior clearance from the Chairman unless required by law or by the rules of any stock exchange or regulatory body. On reasonable request, you shall surrender any documents and other materials made available to you by KIL.

- b. Your attention is also drawn to the requirements under the applicable regulations and the KIL Code of Conduct for Prevention of Insider Trading, which concern the disclosure of price sensitive information and dealing in the securities of KIL. Consequently, you should avoid making any statements or performing any transactions that might risk a breach of these requirement without prior clearance from the Chairman or the Secretary. A copy of the said Code of Conduct from Prevention of Insider Trading of KIL is attached as **Annexure B**. You are required to be compliant with it all times during your tenure.

10. Induction

The management will be organizing a residential training program for the members of the Board as soon as feasible but in any event before 31 March 2015. This will be in addition to the training program on all matters related to wind power generation, which comprise the operations of the business of KIL. The dates of the same will be intimated to you sufficiently in advance.

11. Evaluation

The performance of the Board, the Committees of the Board and individual Directors, including Chairman of the Board will be evaluated on an annual basis. Your appointment and re-appointment on the Board and shall be subject to the outcome of such evaluation.

12. Insurance

The Company may obtain a Directors' & Officers' Liability Insurance Policy for you. Details of the same will be provided by the Company Secretary as and when such a policy is taken by the Company.

13. Independent Professional Advice

There may be occasions when you consider that you need professional advice in furtherance of your duties as a Director and it will be appropriate for you to consult independent advisers at the Company's expense. The Company will reimburse the full cost of expenditure incurred in accordance with the Company's policy.

14. Termination

- a. You may resign from your position at any time should you wish to do so.
- b. Continuation of your appointment is contingent on your getting re-elected by the shareholders in accordance with the Companies Act, 2013 and the Articles of Association of the Company, from time to time. You will not be entitled to compensation if the shareholders do not re-elect you at any time.
- c. Your appointment may also be terminated in accordance with the provisions of the Companies Act, 2013 and / or the Articles of Association of the Company.

15. Governing Law

This Letter of Appointment is governed by and will be interpreted in accordance with Indian Law and your engagement shall be subject to the jurisdiction of the Indian courts.

If you are willing to accept these terms of appointment relating to your appointment as a Non-Executive Independent Director of KIL, kindly confirm your acceptance of these terms by signing and returning to us the enclosed copy of this letter.

The aforesaid terms and conditions of your appointment may be varied from time to time in accordance with amendments to the Act, and any other applicable legislations, if any.

Thanking you,

Yours sincerely,

For Kirloskar Industries Limited

Atul C. Kirloskar

Chairman of the Board

Encl. : As above